| Agency Name | OFPR Analyst Email | OFPR Analyst |
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| Agriculture, Conservation and Forestry | Michael Russo | Michael Russo |
| Baxter State Park Authority | Michael Russo | Michael Russo |
| Maine Potato Board | Michael Russo | Michael Russo |
| Wild Blueberry Commission of Maine | Michael Russo | Michael Russo |
| | Maureen Dawson | Maureen Dawson |
| Maine Public Employees Retirement System | Rachel Tremblay | Rachel Tremblay |
| Corrections, Department of | Christopher Nolan | Christopher Nolan |
| Criminal Justice Commission | Christopher Nolan | Christopher Nolan |
| Maine Fire Protection Services Commission | Suzanne Voynik | Suzanne Voynik |
| Public Safety, Department of | Suzanne Voynik | Suzanne Voynik |
| Education, Department of | Rachel Tremblay | Rachel Tremblay |
| Maine Arts Commission | Rachel Tremblay | Rachel Tremblay |
| Maine Community College System | Rachel Tremblay | Rachel Tremblay |
| Maine Historic Preservation Commission | Rachel Tremblay | Rachel Tremblay |
| Maine Historical Society | Rachel Tremblay | Rachel Tremblay |
| Maine Humanities Council | Rachel Tremblay | Rachel Tremblay |
| Maine Maritime Academy | Rachel Tremblay | Rachel Tremblay |
| Maine Public Broadcasting Corporation | Rachel Tremblay | Rachel Tremblay |
| Maine State Cultural Affairs Council | Rachel Tremblay | Rachel Tremblay |
| Maine State Library | Rachel Tremblay | Rachel Tremblay |
| Maine State Museum | Rachel Tremblay | Rachel Tremblay |
| State Board of Education | Rachel Tremblay | Rachel Tremblay |
| State Charter School Commission | Rachel Tremblay | Rachel Tremblay |
| The Maine Educational Center for the Deaf and Hard | Rachel Tremblay | Rachel Tremblay |
| of Hearing (MECDHH Governor Baxter School for the | | |
| Deaf) | | |
| University of Maine System | Rachel Tremblay | Rachel Tremblay |
| Environmental Protection, Department of | Michael Russo | Michael Russo |
| New England Interstate Water Pollution Control | Michael Russo | Michael Russo |
| Saco River Corridor Commission | Michael Russo | Michael Russo |
| St. Croix International Waterway Commission | Michael Russo | Michael Russo |
| Behavioral and Developmental Services, Department | Luke Lazure | Christopher Nolan |
| of | | |
| Dirigo Health | <u>Luke Lazure</u> | Luke Lazure |
| Disability Rights Center (formerly Maine Advocacy | Luke Lazure | Luke Lazure |
| Services) | | |
| · | Luke Lazure | Luke Lazure |
| | | Luke Lazure |
| • | | Luke Lazure |
| | Baxter State Park AuthorityMaine Potato BoardWild Blueberry Commission of MaineMaine Public Employees Retirement SystemCorrections, Department ofCriminal Justice CommissionMaine Fire Protection Services CommissionPublic Safety, Department ofEducation, Department ofMaine Arts CommissionMaine Historic Preservation CommissionMaine Historic Preservation CommissionMaine Humanities CouncilMaine Maritime AcademyMaine State Cultural Affairs CouncilMaine State LibraryMaine State MuseumState Board of EducationState Charter School CommissionThe Maine Educational Center for the Deaf and Hardof Hearing (MECDHH Governor Baxter School for theDeaf)University of Maine SystemEnvironmental Protection, Department ofNew England Interstate Water Pollution ControlSaco River Corridor CommissionSt. Croix International Waterway CommissionSt. Croix International Waterway CommissionBehavioral and Developmental Services, DepartmentofDirigo HealthDisability Rights Center (formerly Maine Advocacy | Baxter State Park AuthorityMichael RussoMaine Potato BoardMichael RussoWild Blueberry Commission of MaineMichael RussoMaureen DawsonMaureen DawsonMaine Public Employees Retirement SystemRachel TremblayCorrections, Department ofChristopher NolanCriminal Justice CommissionSuzanne VoynikPublic Safety, Department ofSuzanne VoynikEducation, Department ofRachel TremblayMaine Community College SystemRachel TremblayMaine Historic Preservation CommissionRachel TremblayMaine Historical SocietyRachel TremblayMaine Maritime AcademyRachel TremblayMaine State Cultural Affairs CouncilRachel TremblayMaine State MuseumRachel TremblayState Charter School CommissionRachel TremblayThe Maine Educational Center for the Deaf and HardRachel Tremblayof Hearing (MECDHH Governor Baxter School for the Deaf)University of Maine SystemUniversity of Maine SystemRachel TremblayState Charter School CommissionMichael RussoStace Charter Corridor CommissionMichael RussoSaco River Corridor CommissionMicha |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
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| Health and Human Services | Maine Health Data Organization | Luke Lazure | Luke Lazure |
| Health and Human Services | Maine Hospice Council | Luke Lazure | Luke Lazure |
| Inland Fisheries and Wildlife | Atlantic Salmon Commission | Michael Russo | Michael Russo |
| Inland Fisheries and Wildlife | Inland Fisheries and Wildlife, Department of | Michael Russo | Michael Russo |
| Insurance and Financial Services | Administrative and Financial Services, Department of Health Insurance | - <u>Luke Lazure</u> | Luke Lazure |
| Insurance and Financial Services | Fund Insurance Review Board | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Institutions and Insurance | Luke Lazure | Luke Lazure |
| Insurance and Financial Services | Professional and Financial Regulation, Bureaus of Financial | Luke Lazure | Luke Lazure |
| Judiciary | Attorney General, Department of the | Christopher Nolan | Christopher Nolan |
| Judiciary | Judicial Department | Christopher Nolan | Christopher Nolan |
| Judiciary | Maine Commission on Indigent Legal Services | Christopher Nolan | Christopher Nolan |
| Judiciary | Maine Human Rights Commission | Christopher Nolan | Christopher Nolan |
| Judiciary | Maine Indian Tribal - State Commission | Christopher Nolan | Christopher Nolan |
| Judiciary | Pine Tree Legal Assistance | Christopher Nolan | Christopher Nolan |
| Labor, Commerce, Research and Economic Development | Administrative and Financial Services, Department of Workers' Compensation | - Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | | Rachel Tremblay | Rachel Tremblay |
| | Downeast Institute for Applied Marine Research and Education | Rachel Tremblay | Rachel Tremblay |
| • | Economic and Community Development, Department of | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Finance Authority of Maine | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Foundation for Blood Research | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Labor, Department of | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine Development Foundation | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine International Trade Center | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine Rural Development Council | Rachel Tremblay | Rachel Tremblay |
| Labor, Commerce, Research and Economic Development | Maine State Housing Authority | Rachel Tremblay | Rachel Tremblay |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
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| Labor, Commerce, Research and Economic | Professional and Financial Regulation, Dept. of | Rachel Tremblay | Rachel Tremblay |
| Development | | | |
| Labor, Commerce, Research and Economic | Workers' Compensation Board | Rachel Tremblay | Rachel Tremblay |
| Development | | | |
| Marine Resources | Atlantic State Marine Fisheries Commission | Michael Russo | Michael Russo |
| Marine Resources | Lobster Promotion Council | Michael Russo | Michael Russo |
| Marine Resources | Marine Resources, Department of | Michael Russo | Michael Russo |
| State and Local Government | Admin. and Financial Services, Department of (except | | Christopher Nolan |
| | Health Insurance, Workers' Comp, Tax, and Liquor & | | |
| | Lottery) | Christopher Nolan | |
| State and Local Government | Audit, Department of | Christopher Nolan | Christopher Nolan |
| State and Local Government | Executive Department - Governor's Office and Blaine | | Christopher Nolan |
| | House | Christopher Nolan | |
| State and Local Government | Executive Department - Office of Policy and | | Christopher Nolan |
| | Management | Christopher Nolan | |
| State and Local Government | Local and County Government | Christopher Nolan | Christopher Nolan |
| State and Local Government | Law and Legislative Reference Library | Christopher Nolan | Christopher Nolan |
| State and Local Government | Legislature | Christopher Nolan | Christopher Nolan |
| State and Local Government | Office of Program Evaluation and Government | Christopher Nolan | Christopher Nolan |
| State and Local Government | Reserve Fund for State House Preservation and | Christopher Nolan | Christopher Nolan |
| State and Local Government | Maine Municipal Bond Bank | <u>Suzanne Voynik</u> | Suzanne Voynik |
| State and Local Government | Treasurer of State, Office of the | Suzanne Voynik | Suzanne Voynik |
| Taxation | Admin. and Financial Services, Department of - Tax | Suzanne Voynik | Suzanne Voynik |
| Taxation | Property Tax Review, State Board of | Suzanne Voynik | Suzanne Voynik |
| Fransportation | Maine Turnpike Authority | Suzanne Voynik | Suzanne Voynik |
| Fransportation | Public Safety, Department of | Suzanne Voynik | Suzanne Voynik |
| Fransportation | Secretary of State - Bureau of Motor Vehicle | Suzanne Voynik | Suzanne Voynik |
| Fransportation | Transportation, Department of | Suzanne Voynik | Suzanne Voynik |
| Jtilities and Energy | Efficiency Maine Trust | Michael Russo | Michael Russo |
| Utilities and Energy | Executive Department - Office of the Public Advocate | Michael Russo | Michael Russo |
| Jtilities and Energy | Office of Energy Independence | Michael Russo | Michael Russo |
| Utilities and Energy | Public Utilities Commission | Michael Russo | Michael Russo |
| Veterans and Legal Affairs | Administrative and Financial Services, Department of Liquor & Lottery | - <u>Michael Russo</u> | Michael Russo |
| Veterans and Legal Affairs | Commission of Governmental Ethics and Election Practices | Michael Russo | Michael Russo |

| Committee | Agency Name | OFPR Analyst Email | OFPR Analyst |
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| Veterans and Legal Affairs | Public Safety, Department of - Licensing and | Michael Russo | Michael Russo |
| | Enforcement, Gambling Control Board | | |
| Veterans and Legal Affairs | Defense, Veterans and Emergency Management, | Suzanne Voynik | Suzanne Voynik |
| | Department of | | |
| Veterans and Legal Affairs | Maine Veterans' Home | Suzanne Voynik | Suzanne Voynik |
| Veterans and Legal Affairs | Secretary of State, Department of the | Suzanne Voynik | Suzanne Voynik |